

Expenditure on Consultancy Services - Summary

| | <u>Revenue Expenditure</u> | <u>PFI Schemes</u> | <u>Capital Expenditure</u> | <u>Total</u> |
|-------------------------------|--------------------------------|--------------------|--------------------------------|--------------|
| <u>2007/08</u> | £000s | £000s | £000s | £000s |
| City Development | 1,409 | 135 | 661 | 2,205 |
| Environment & Neighbourhoods | 288 | 457 | 96 | 841 |
| Children's Services | 127 | 706 | 707 | 1,540 |
| Adult Social Services | 14 | 268 | 0 | 282 |
| Corporate & Central Functions | 194 | 0 | 0 | 194 |
| Total | <u>2,032</u> | <u>1,566</u> | <u>1,464</u> | <u>5,062</u> |
| HRA | 98 | 567 | 99 | 764 |
| Grand Total | <u>2,130</u> | <u>2,133</u> | <u>1,563</u> | <u>5,826</u> |
| <u>2008/09</u> | £000s | £000s | £000s | £000s |
| City Development | 550 | 104 | 1,014 | 1,668 |
| Environment & Neighbourhoods | 283 | 499 | 177 | 959 |
| Children's Services | 151 | 457 | 547 | 1,155 |
| Adult Social Services | 76 | 64 | 0 | 140 |
| Corporate & Central Functions | 55 | 0 | 0 | 55 |
| Total | <u>1,115</u> | <u>1,124</u> | <u>1,738</u> | <u>3,977</u> |
| HRA | 23 | 858 | 750 | 1,631 |
| Grand Total | <u>1,138</u> | <u>1,982</u> | <u>2,488</u> | <u>5,608</u> |

NB Some of this expenditure is externally funded.

City Development Consultants Summary 2007/08

| | Cost £000s | What were they hired to do? | Categorisation | Type of Expenditure | Services provided and outcomes |
|------------------------------------|-------------------|---|----------------------------------|---------------------|--|
| Revenue Expenditure | | | | | |
| Strategic Design Alliance | 8 | Consultant quantity surveyor service with regard to Technorth Centre | Major contract | Revenue | The consultant was hired in 2004 when no LCC resource was available and has seen the project through to finish. This last engagement was in respect of an outstanding claim by the contractor. Technorth now opened. The experience & knowledge the consultant |
| Property Services | 26 | Specialist property advice & services including legal and valuations | Major contract | Revenue | Assisted in the purchase of The Swan Public House and a number of rent reviews etc |
| Leeds Bradford Airport disposal | 887 | Specialist advice on airport disposal | Major contract | Revenue | Specialist advice provided in a number of disciplines (financial, legal etc). Resulted in a major capital receipt for Leeds City Council and its partner local authorities. |
| Affordable housing appraisals | 1 | Payment to Lambert Smith Hampton Group Ltd re Affordable Housing appraisals. This is offset against income received with the original planning application. | Other specific projects & events | Revenue | Financial appraisal of planning application to determine whether affordable housing should be included within the submission. This is a specialist skill which is not available within the Department. Costs are recovered from the applicant. |
| Local Enterprise Growth Initiative | 57 | Professional Business Support for Tiger 11 - Consultancy support to new start Social Enterprise running a key LEGI project. Also Enterprise Island event. | Other specific projects & events | Revenue | The consultants provided ongoing business support to TIGER 11 to help them become a professional organisation and gain the necessary start up finance required, which it successfully did. NB Fully funded |
| Holbeck Urban Village | 13 | PR work completed for the regeneration of Neville Street projects | Other specific projects & events | Revenue | Creation of an essential database, and support with holding press releases to communicate to the members of the public. NB This expenditure is funded. |

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|------------------------------------|-----|--|----------------------------------|---------|---|
| Holbeck Urban Village | 2 | Design work completed for the re-opening of the Sweet Street Bridge | Other specific projects & events | Revenue | Full design work provided as per the framework contract. The technical design work could not be completed in-house. NB This expenditure is funded |
| Eastgate & Harewood CPO work | 1 | Consultancy undertaken for Development & Surveyor advice/work. Independant Site Valuation for Eastgate & | Other specific projects & events | Revenue | Specialised surveyor advice re: Site Valuation for Eastgate & Harewood. This expenditure is funded. |
| Interreg Project | 60 | Consultancy undertaken to build Leeds Cast. They were also appointed to deliver a technical IT kit, marketing, promoting the launch of in April 2008 | Other specific projects & events | Revenue | The consultants proposed to build a unique virtual sign post on a mobile. A presentation/documentation was provided. The Leeds Cast is in place at key city centre locations and Council sites and is free of charge to mobile users in Leeds. NB This expenditure is funded. |
| Asset Management | 41 | Advice and reports on property and development issues re Elland Road area. Also advice on exit strategy for Enterprise House | Other specific projects & events | Revenue | Specailist advice relating to Elland Road masterplan and potential use of the site |
| Swimming & diving facility | 116 | Specialist advice & skills with regard to the new swimming & diving facility | Other specific projects & events | Revenue | Specialist skills provided. The new facility was successfully completed. |
| Sports Trust | 32 | Provide consultancy services with regard to the formation of a Leeds sports trust | Other specific projects & events | Revenue | Specialist services provided |
| Environment City | 16 | Payment to CABE for Climate Change Hot House. Also bespoke EMS Auditor training course. | Research | Revenue | LCC contribution to core cities conference on climate change and the built environment facilitated by CABE. CABE then produced a technical guide to assist designers and planners in this area. Also EMS Auditor training course provided. |
| Review of Planning decision making | 17 | Payment to Addison Associates - Strategic Review on Plans Panel, Professional Advise. | Research | Revenue | Review of planning decision making process in Leeds. |
| Leeds & Bradford Corridor study | 24 | Consultancy undertaken to complete a study of the Leeds & Bradford route. Looking at the physical economic and social links between the two | Research | Revenue | Provided a submission and follow up interview, presentation/document completed |
| Renaissance Partnership | 7 | Consultancy undertaken to complete the RIM study for Renaissance Partnership. Essential documentation provided. | Research | Revenue | Specialised advice/documentation provided for the study of the Rim. |
| Holbeck Urban Village | 2 | Site investigation of Holbeck Urban Village | Specialist Consultancy advice | Revenue | Specialised site investigation report including a ground investigation. NB This expenditure is funded. |

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| Eastgate & Harewood CPO work | 15 | Consultancy undertaken for specific detailed work referring to Compulsory Purchase, not completed by Leeds City Council. | Specialist Consultancy advice | Revenue | Specialised documentation provided and interaction with the general public of special nature. This expenditure is funded. |
| Client Services | 53 | The consultant worked with Client Services and ADS Senior Management Team (Head of Service and Managers of Architectural, Surveying and Engineering Sections), to discuss and develop the Strategic Design Alliance set-up e.g. processes, costs, risk analysis | Specialist Consultancy advice | Revenue | The consultant had been appointed Preferred Bidder and were working with LCC to develop the necessary requirements to enter into a long term partnership with LCC. Discussions were held on processes, costs, risk analysis, target costs setting and KPI set. |
| Property Services | 6 | Advice with regard to St George's House property in central Leeds | Specialist Consultancy advice | Revenue | Expert real estate advice provided |
| Transport Strategy | 16 | Mouchel Parkman undertook various car parking studies | Other specific projects & events | Revenue | Specialist advice provided |
| Site Development Studies | 4 | Consultancy re EASEL project | Other specific projects & events | Revenue | Specialist services provided |
| Sub-Total Revenue Expenditure | 1,409 | | | | |
| PFI Schemes | | | | | |
| New LEAF leisure centres | 135 | Provide specialist support re developments and implementation of PFI contracts for new leisure centres | Major contract | PFI | Specialist skills provided |
| Sub-Total PFI | 135 | | | | |
| Capital Expenditure | | | | | |
| Town Hall | 386 | Project management of the Town Hall development of the concert hall and arena | Major contract | Capital | Specialists in this field |
| City Varieties | 37 | Project management of the City Varieties project | Major contract | Capital | Professional technical advice |
| City Museum | 72 | Specialist advice and services re City Museum refurbishment work | Major contract | Capital | Specialist skills provided |

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|--------------------------|--------------|--|----------------------------------|---------|--|
| City Art Gallery | 21 | Use of consultants re Works of Art at City Art Gallery | Other specific projects & events | Capital | Specialist expertise delivered to the CAG team in relation to rehangng permanent collections in 7 galleries, including new ways of hanging collections across media (paintings and sculptures etc) & provision of text for displays and interpretation. This h |
| Library & Art Gallery | 47 | Specialist services with regard to signage & wayfinding at the Library & Art Gallery | Other specific projects & events | Capital | Specialist services in signage & wayfinding |
| City Museum | 50 | Development of the Sonic City project & web-site | Other specific projects & events | Capital | Specialist skills provided. Sonic City website is now in operation and collects and records the stories and sounds of the landmark buildings and public spaces of Leeds. |
| City Museum | 48 | Move collections from store to Museum Discovery Centre | Other specific projects & events | Capital | Specialist skills provided & collection successfully moved. |
| Sub-Total Capital | 661 | | | | |
| Total Consultancy | 2,205 | | | | |

Environment & Neighbourhoods Consultants Summary 2007/08

| | Cost £000s | What were they hired to do? | Categorisation | Type of Expenditure | Services provided and outcomes |
|---|-------------------|--|----------------------------------|---------------------|--|
| Regional waste management regional capacity project | 192 | To provide professional services, research and support with regard to the regional waste management capacity project | Other specific projects & events | Revenue | Services provided include project management, research studies, network creation and support, and discussion groups. This work supports the wider waste strategy & has given a greater understanding of waste issues at a regional level. NB This expenditure is fully funded |
| Landfill sites | 12 | Investigate problem of gas migration | Research | Revenue | Specialist services provided |
| Research on worklessness | 12 | The Deprived Area Fund Research was commissioned to address the problems of worklessness by Jobcentre Plus following a national procurement exercise based upon Department for Work and Pensions framework criteria. | Research | Revenue | The commissioned research reviewed the current delivery arrangements to address worklessness and set out a series of recommendations to improve outcomes in these wards. |
| Evaluation of Aire Valley SRB programme | 3 | Evaluate the Aire Valley SRB 6 Programme | Research | Revenue | An indepth 94 page report and executive summary was produced |
| Social Housing Study | 6 | Leeds Social Housing Study | Research | Revenue | A report on the demand for social housing. |

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|---|-----|--|----------------|---------|---|
| Regeneration Strategy | 5 | Consultant was asked to evaluate the success of a programme run by the University of Leeds to get people with incapacity and long term health problems back into work upon completion of certain courses. | Research | Revenue | Report gave findings and recommendations in terms of improving partnership working in this area; extension of the programme; dissemination of good practice |
| Compost Capacity building study | 23 | To conduct a study for means of building capacity in compost waste management | Research | Revenue | Study completed |
| New communities research | 35 | New communities research being carried out by University of Leeds | Research | Revenue | Research carried out by the University |
| EASEL Housing Project | 218 | professional advice and services in support of the EASEL (East & South East Leeds) project contract procurement. (The project involves a major regeneration and house building drive in a large part of Leeds) | Major contract | PFI | Professional services and advice provided in support of the EASEL procurement (includes legal, financial and technical advice) |
| Waste management innovative recycling project | 227 | to provide professional services, support and advice with regard to the waste management innovative recycling project | Major contract | PFI | Services provided include financial advice, audit opinion, design of a waste facility and market research including a focus group. This was very useful in the development of an outline business case. |
| LIFT/Joint Services Centre project | 12 | To provide professional services, support and advice with regard to the LIFT/Joint Services Centre project | Major contract | PFI | Professional services and advice provided in support of the LIFT Joint Services Centre procurement (includes financial and technical advice) |

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|-------------------------------------|------------|--|----------------------------------|---------|---|
| Gamblethorpe waste site restoration | 27 | Provide technical support to the first phase of this restoration project | Major contract | Capital | The services provided include technical specifications, documents and works supervision. The first phase of the restoration works progressed successfully with new bridlepaths, fencing & tree and shrub planting. |
| Middleton Broom landfill site | 2 | Provide technical expertise and supervision with regard to gas control works | Major contract | Capital | Provided site supervision and technical advice that was not available inhouse. The additional improvements to the Middleton gas field will ensure that LCC meets its environmental obligations in dealing with methane gas on a closed landfill site. |
| Car Park feasibility study | 55 | Conduct an examination of the steel structure of the Woodhouse multi-storey car park | Specialist consultancy advice | Capital | A feasibility study of the steel structure. This expertise was not available in-house. |
| Middleton Broom Landfill site | 1 | Work at the landfill site | Other specific projects & events | Capital | Specialist services provided |
| Gamblethorpe waste site restoration | 11 | Capping & safety work | Major contract | Capital | The first phase of the restoration works have progressed successfully with new bridlepaths, fencing, & tree and shrub planting. |
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| Total Consultancy | 841 | | | | |

Children's Services Consultancy Summary 2007/08

| | Cost | What were they hired to do? | | | |
|--------------------------------------|-------|---|----------------------------------|---------------------|---|
| | £000s | | Categorisation | Type of Expenditure | Services provided and outcomes |
| Youth | 58 | To facilitate the transfer of the Leeds element of Connexions work from Connexions West Yorkshire to LCC. This work is ongoing to the end of March 2008. | Other specific projects & events | Revenue | Various advice and support has been provided on the implementation of the transition plan for the integration of Connexions into Leeds City Council |
| Director of Children's Services Unit | 44 | Solace consultancy was used to provide support and challenge on the strategic development of Children's Services. The work was in two main areas : to provide the interim management role for West Project and to provide development capacity to the interim c | Specialist Consultancy advice | Revenue | In each case the work of these consultants provided an independent perspective on the strategic development of children's services and a valuable sounding board for testing innovative approaches. |

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|---------------------------------|-----|--|----------------|---------|---|
| Building Schools for the Future | 617 | To provide routine professional services and advice in the development of Building Schools for the Future contracts. Such services include legal, financial and technical advice. | Major contract | PFI | Professional services and advice in the negotiation and implementation of contracts with external contractors |
| Building Schools for the Future | 19 | To provide specialist professional services and consultancy advice in the development of Building Schools for the Future contracts. | Major contract | PFI | Expert services and advice in the negotiation and implementation of contracts with external contractors |
| Secondary Schools PFI project | 70 | To provide expert technical advice on the implementation of the Secondary Schools PFI contract | Major contract | PFI | Expert technical advice on issues arising from the implementation of the Secondary Schools project. All PFI secondary schools have successfully opened. |
| Education Capital | 419 | Provide routine professional services (e.g. architectural design, project management) where there was no internal expertise and/or capacity available. In some instances, due to the size of the project, there was a requirement to provide independent project managers. | Major contract | Capital | Specialist technical services provided. Some projects jointly funded with schools who have procured their own professional services. |

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|---|-------|--|----------------|---------|--|
| Education Capital | 288 | Provide specialist professional services (e.g. electrical testing, fire safety, insurance and actuarial costings) where there was no internal expertise and/or capacity available when the services were required. | Major contract | Capital | Specialist technical services provided |
| External Services Childrens Workforce Development Grant | 25 | Services provided by CfBT Education Trust | Research | Revenue | Specialist services provided |
| Total Consultancy | 1,540 | | | | |

Adult Social Services Consultancy Summary 2007/08

| | Cost | What were they hired to do? | Categorisation | Type of Expenditure | Services provided and outcomes |
|---|------------|--|-------------------------------|---------------------|---|
| | £000s | | | | |
| LinkAge Plus Project | 14 | Advice on the LinkAge project which relates to the delivery of services to older people. | Specialist Consultancy advice | Revenue | Input on means of building capacity to support volunteering. Research to establish baseline against which LinkAge activity can be measured. Creation of a local wiki on older people's services |
| Independent Living Facilities PFI project | 1 | To carry out surveys and treatment for Japanese knotweed | Specialist Consultancy advice | PFI | Surveys and treatment carried out |
| Independent Living Facilities PFI project | 267 | To provide expert professional services and advice in the development of Independent Living facilities PFI contracts. Such support includes legal, technical and insurance services. | Major contract | PFI | Expert professional services and advice in the negotiation and implementation of contracts with external contractors |
| Total Consultancy | 282 | | | | |

Central & Corporate Functions Consultancy Summary 2007/08

| | Cost £000s | What were they hired to do? | Categorisation | Type of Expenditure | Services provided and outcomes |
|--|-------------------|---|-------------------------------|---------------------|---|
| Resources | | | | | |
| Human Resources | 3 | Development Partnership were hired as part of a national capacity building programme for networking with other public bodies to provide direction for the HR restructure. | Specialist Consultancy advice | Revenue | Services provided included a learning programme |
| Business Support Centre | 5 | Authoritas advice on NI issue | Specialist Consultancy advice | Revenue | Specialist services & advice provided |
| Performance, Planning and Improvement | | | | | |
| Executive Support | 37 | Intelligence Business Systems and Cimtech Ltd were hired to prepare an assessment of a Corporate & Strategic Business Intelligence Framework, develop an information workbook in line with ISC 15489, develop a Corporate Information Audit etc | Research | Revenue | As a result, the authority now has an information workbook and a high level business classification scheme. |
| Executive Support | 67 | Intelligence Business Systems and Cimtech Ltd were hired to prepare an assessment of a Corporate & Strategic Business Intelligence Framework, develop an information workbook in line with ISC 15489, develop a Corporate Information Audit etc | Research | Revenue | As a result, the authority now has an information workbook and a high level business classification scheme. |
| Leeds City Region | 35 | Hired to complete research on new growth points / eco towns initiative for the Leeds City Region. | Research | Revenue | A report was produced which was submitted to the Government |
| Connexions | | | | | |

| | Cost £000s | What were they hired to do? | Categorisation | Type of Expenditure | Services provided and outcomes |
|-----------------------------|---------------|--|-------------------------------|---------------------|---|
| Connections | 14 | ASW Consultancy re Connexions legacy document | Specialist Consultancy advice | Revenue | Specialist services & advice provided |
| Connections | 5 | External legal services re Connexions transfer | Specialist Consultancy advice | Revenue | Professional services & advice provided |
| Connections | 11 | PriceWaterhouseCooper were hired to complete some value for money modelling. (Note that costs were funded by direct Government grant.) | Research | Revenue | A method to score and evaluate contracts was developed. |
| Corporate Governance | | | | | |
| Vehicle Licensing | 17 | Unmet demand survey | Research | Revenue | Specialist skills provided |
| Total Consultancy | 194 | | | | |

Housing Revenue Account Consultants Summary 2007/08

| | Cost to date £000s | What were they hired to do? | Categorisation | Type of Expenditure | Services provided and outcomes |
|---------------------------------------|---------------------------|---|----------------------------------|---------------------|---|
| Little London Housing PFI project | 454 | To provide expert professional advice and services in the development and implementation of the Little London housing PFI contracts | Major contract | PFI | Expert professional advice & services provided in the negotiation and implementation of contracts with external contractors. Such expertise was in a number of fields including legal, financial and technical. |
| Beeston & Holbeck Housing PFI project | 113 | To provide housing market research, assessment and valuation to inform the Beeston & Holbeck housing PFI process | Major contract | PFI | Research & assessment & valuation completed |
| Brookleigh Sheltered Housing | 9 | Professional services with regard to provision of new communal facility at the sheltered housing complex | Major contract | Revenue | Specialist services provided. The new facility has successfully opened. |
| Joint Services Centre | 9 | To provide a schedule of work with regard to the Leeds TA & Joint Services Centre | Major contract | Revenue | Services provided |
| New Landmark Leeds offices | 59 | Delivery of the Landmark project under a design & build contract | Other specific projects & events | Revenue | They delivered services to an agreed project brief |

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|---|-----|--|----------------------------------|---------|--|
| Models for procurement of housing works | 3 | Procurement Research - Investigate models for procurement of Responsive repairs/Capital works/New Build & engage other organisations & consortia in the definitions of the models.Look outside of the decent homes sector and consider models in allied sector | Research | Revenue | This matter is in progress |
| Housing ICT - Phase 2 HRA | 99 | Service delivery improvements | Major contract | Capital | |
| LHCP Website | 9 | Construction of a website for Leeds Homes Construction Partnership (LHCP) | Other specific projects & events | Revenue | Specialist skills provided |
| LHCP Procurement model & Option Appraisal | 9 | To carry out research, devise a procurement model and option appraisal framework for LHCP | Research | Revenue | Research completed & option appraisal progressed |
| Total Consultancy | 764 | | | | |

City Development Consultants Summary 2008/09

| | Cost £000s | What were they hired to do? | Categorisation | Type of Expenditure | Services provided and outcomes |
|-----------------------------------|-------------------|--|----------------------------------|---------------------|---|
| Revenue Expenditure | | | | | |
| Property Services | 117 | Specialist property services including legal & valuations | Major contract | Revenue | Specialist advice provided |
| Eastgate & Harewood CPO work | 38 | Planning Inspectorate work re Eastgate & Harewood CPO | Specialist Consultancy advice | Revenue | Funded by equivalent income from Hammerson UK Properties PLC |
| Transport Strategy | 19 | Mouchel Parkman undertook various car parking studies | Other specific projects & events | Revenue | Specialist advice provided |
| Leeds Casino | 4 | Assess impact of new Leeds casino | Other specific projects & events | Revenue | Specialist services provided |
| Eastgate & Harewood CPO work | 10 | Consultancy undertaken for specific detailed work referring to Compulsory Purchase, not completed by Leeds City Council. | Specialist Consultancy advice | Revenue | Funded by equivalent income from Hammerson UK Properties PLC |
| Holbeck Urban Village | 54 | PR work for the Holbeck Urban Village | Other specific projects & events | Revenue | Creation of an essential database, and support with holding press releases to communicate to the members of the public. Funded by Yorkshire Forward. NB This expenditure is funded. |
| Swimming & diving facility | 44 | Specialist advice & skills with regard to the new swimming & diving facility | Other specific projects & events | Revenue | Specialist skills provided. The new facility was successfully completed. |
| Sports Trust | 5 | Provide consultancy services with regard to the formation of a Leeds sports trust | Other specific projects & events | Revenue | Specialist services provided |
| Local Development Framework | 121 | LDF Waste development plan document & drainage strategy. Plus Open space, sport & recreational needs assessment | Other specific projects & events | Revenue | Specialist services provided |
| Transformational Planning project | 31 | Consultancy re Transformational Planning project. This expenditure is externally funded. The consultants were the recommended company to assist with this project. | Other specific projects & events | Revenue | Specialist services provided |
| Strategic Asset Management | 39 | Advice on Phase 2 of office accommodation review | Specialist Consultancy advice | Revenue | Specialist services provided |
| Business Support | 2 | Photography services | Specialist Consultancy advice | Revenue | Specialist services provided |

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|---|--------------|--|----------------------------------|---------|--|
| Museums & Galleries | 13 | Specialist skills and advice | Other specific projects & events | Revenue | Specialist skills provided |
| Economic policy | 53 | Includes financial inclusion economic impact research | Research | Revenue | Specialist services provided - funded from Beacon monies |
| Sub-Total Revenue Expenditure | 550 | | | | |
| PFI Schemes | | | | | |
| Holt Park Sports Centre | 10 | Financial advice on the Holt Park expression of interest | Major contract | PFI | Specialist services provided |
| New LEAF leisure centres | 94 | Provide specialist support re developments and implementation of PFI contracts for new leisure centres | Major contract | PFI | Specialist skills provided |
| Sub-Total PFI Schemes | 104 | | | | |
| Capital Expenditure | | | | | |
| Grand Theatre | 46 | Input from Opera North and the Theatre on the refurbishment and development of the venue | Specialist Consultancy advice | Capital | |
| Parks Urban Renaissance | 5 | | | Capital | |
| Northern Ballet & Phoenix Dance | 3 | Northern Ballet art | Other specific projects & events | Capital | Specialist skills provided |
| Library & Art Gallery | 8 | Art market research | Research | Capital | Art market research |
| City Museum | 432 | Various works on new museum incl object mounting | Other specific projects & events | Capital | Specialist skills provided |
| Town Hall - development of concert hall & arena | 495 | Project management of the Town Hall development of the concert hall and arena | Major contract | Capital | Specialists in this field |
| City Varieties | 25 | Project management of the City Varieties project | Major contract | Capital | Professional technical advice |
| Sub-Total Capital Expenditure | 1,014 | | | | |
| Total consultancy | 1,668 | | | | |

Environment & Neighbourhoods Consultants Summary 2008/09

| | Cost £000s | What were they hired to do? | Categorisation | Type of Expenditure | Services provided and outcomes |
|---|-------------------|--|----------------------------------|---------------------|---|
| Regional waste management regional capacity project | 238 | To provide professional services, research and support with regard to the regional waste management capacity project | Major contract | Revenue | Services provided include project management, research studies, network creation and support, and discussion groups. NB This expenditure is fully funded |
| Environmental Health Directorate | 4 | TICE Seminars | Other specific projects & events | Revenue | |
| Environmental Health Directorate | 3 | SLA with Mediation Leeds re mediation between neighbours | Other specific projects & events | Revenue | Mediation service |

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|--|-----|--|----------------|---------|--|
| Regeneration Policy & Planning | 18 | Support for Leeds Working Neighbourhoods Fund bid | Research | Revenue | Specialist services provided |
| Waste management Gamblethorpe closed landfill | 8 | Engines option appraisal | Research | Revenue | Professional advice |
| Leeds Homes Register Team | 12 | Middleton Phases 1& 2 market assessment | Research | Revenue | |
| EASEL Housing Project | 80 | Professional advice and services in support of the EASEL (East & South East Leeds) project contract procurement. (The project involves a major regeneration and house building drive in a large part of Leeds) | Major contract | PFI | Professional services and advice provided in support of the EASEL procurement (includes research, legal, financial and technical advice) |
| Waste management innovative recycling project | 415 | To provide professional services, support and advice with regard to the waste management innovative recycling project | Major contract | PFI | Professional services and advice provided |

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|-------------------------------------|-----|--|----------------|---------|--|
| LIFT/Joint Services Centre project | 4 | To provide professional services, support and advice with regard to the LIFT/Joint Services Centre project | Major contract | PFI | Professional services and advice provided in support of the LIFT Joint Services Centre procurement (includes financial and technical advice) |
| Gamblethorpe waste site restoration | 24 | Capping & safety work | Major contract | Capital | Specialist services provided |
| City Academy Highways work | 153 | Access work re new city academy | Major contract | Capital | |
| Total Consultancy | 959 | | | | |

Children's Services Consultancy Summary 2008/09

| | Cost | What were they hired to do? | Categorisation | Type of Expenditure | Services provided and outcomes |
|--------------------------------------|-------|--|----------------------------------|---------------------|---|
| | £000s | | | | |
| Youth | 18 | To develop the IAG specification of Leeds IYSS as part of the localisation of Connexions | Other specific projects & events | Revenue | Various advice and support has been provided on the implementation of the transition plan for the integration of Connexions into Leeds City Council |
| Youth Offending | 1 | Solicitors' professional fees re "Licence to Alter" | Specialist Consultancy advice | Revenue | Professional services provided |
| Director of Children's Services Unit | 12 | Hays Consulting re RACI workshops | Specialist Consultancy advice | Revenue | Specialist skills and advice provided |
| Director of Children's Services Unit | 32 | Compacta re contract for interim deputy director | Specialist Consultancy advice | Revenue | Specialist skills provided |
| Leaving Care & Fostering Services | 19 | Consultation work & financial policy development & training | Specialist Consultancy advice | Revenue | Expert services provided |
| Commissioning & Social Work | 23 | Chairing Leeds Safeguarding Children Board (SCB) & related work | Specialist Consultancy advice | Revenue | Expert services provided |
| Social Care & Child Protection | 7 | Consultation work & financial policy development & training | Specialist Consultancy advice | Revenue | Expert services provided |
| Heads of service | 38 | Consultancy | Specialist Consultancy advice | Revenue | Specialist skills and advice provided |
| Childrens Fund | 1 | Consultancy re Leeds Commissioning Day | Specialist Consultancy advice | Revenue | Professional services provided |

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|---------------------------------|-----|--|----------------|---------|---|
| Building Schools for the Future | 403 | To provide routine professional services and advice in the development of Building Schools for the Future contracts. Such services include legal, financial and technical advice. | Major contract | PFI | Professional services and advice in the negotiation and implementation of contracts with external contractors |
| Building Schools for the Future | 50 | To provide expert professional services and consultancy advice in the development of Building Schools for the Future contracts. | Major contract | PFI | Specialist services and consultancy advice in the negotiation and implementation of contracts with external contractors |
| Secondary Schools PFI project | 4 | To provide expert technical advice on the implementation of the Secondary Schools PFI contract | Major contract | PFI | Expert technical advice on issues arising from the implementation of the Secondary Schools project. All these schools have now successfully opened. |
| Education Capital | 218 | Provide routine professional services (e.g. architectural design, project management) where there was no internal expertise and/or capacity available. In some instances, due to the size of the project, there was a requirement to provide independent project managers. | Major contract | Capital | Specialist technical services provided. Some projects jointly funded with schools who have procured their own professional services. |

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|-------------------|-------|---|----------------|---------|--|
| Education Capital | 329 | Provide specialist professional services (e.g. electrical testing, fire safety, insurance and acturial costings) where there was no internal expertise and/or capacity available when the services were required. | Major contract | Capital | Specialist technical services provided |
| Total Consultancy | 1,155 | | | | |

Adult Social Services Consultancy Summary 2008/09

| | Cost | What were they hired to do? | Categorisation | Type of Expenditure | Services provided and outcomes |
|---|------------|--|-------------------------------|---------------------|--|
| | £000s | | | | |
| LinkAge Plus Project | 43 | Advice on the LinkAge project which relates to the delivery of services to older people. | Specialist Consultancy advice | Revenue | Input on means of building capacity to support volunteering. Research to establish baseline against which LinkAge activity can be measured. Report on websites with details on older people's services |
| Independent Living Facilities PFI project | 64 | To provide expert professional services and advice in the development of Independent Living facilities PFI contracts. Such support includes legal, technical and insurance services. | Major contract | PFI | |
| Support Services | 3 | Facilitator on events | Specialist Consultancy advice | Revenue | |
| SCRG Commissioning | 21 | Re Adult Inspection | Specialist Consultancy advice | Revenue | Specialist advice |
| SCRG Health Wellbeing | 5 | Forum for the Future workshop | Specialist Consultancy advice | Revenue | Deliver workshop |
| Adult Social Care Finance | 4 | Professional services re bonds | Specialist Consultancy advice | Revenue | Fees re legal advice on bonds |
| Total Consultancy | 140 | | | | |

Central & Corporate Functions Consultancy Summary 2008/09

| | Cost £000s | What were they hired to do? | Categorisation | Type of Expenditure | Services provided and outcomes |
|------------------------------------|---------------|---|-------------------------------|---------------------|---|
| Corporate Governance | | | | | |
| Sheffield Housing Best Value Group | 30 | Social housing consortium procurement benchmarking | Research | Revenue | Professional services & advice provided |
| Scrutiny & Member Development | 1 | Preparation & delivery of Leeds Successful Scrutiny Seminar | Specialist Consultancy advice | Revenue | Professional services & advice provided |
| Procurement | 10 | Governance of change report | Specialist Consultancy advice | Revenue | Professional services & advice provided |
| Procurement | 10 | Workshop on Change & other services | Specialist Consultancy advice | Revenue | Professional services & advice provided |
| Connexions | 4 | ASW Consultancy re Connexions legacy document | Specialist Consultancy advice | Revenue | Professional services & advice provided |
| Total Consultancy | 55 | | | | |

Housing Revenue Account Consultants Summary 2008/09

| | Cost to date | What were they hired to do? | Categorisation | Type of Expenditure | Services provided and outcomes |
|---------------------------------------|--------------|--|----------------------------------|---------------------|---|
| | £000s | | | | |
| Little London Housing PFI project | 609 | Professional support to the Little London PFI project | Major contract | PFI | Expert professional advice & services provided in the negotiation and implementation of contracts with external contractors. Such expertise was in a number of fields including legal, financial and technical. |
| Beeston & Holbeck Housing PFI project | 205 | to provide housing market research, assessment and valuation to inform the Beeston & Holbeck housing PFI process | Major contract | PFI | Research & assessment & valuation completed |
| Partnership Board | 8 | Consultancy by Stradia & presentation at Equality & Diversity event | Specialist Consultancy advice | Revenue | Specialist skills provided |
| Equality & Diversity Monitoring | 5 | Evaluation of LCHP Equality Standard | Specialist Consultancy advice | Revenue | Specialist skills provided |
| Housing ICT - Phase 2 HRA | 750 | Service delivery improvements | Major contract | Capital | Specialist skills provided |
| Round 6 PFI | 44 | Support re Round 6 PFI | Major contract | PFI | Specialist skills provided |
| Brookleigh Sheltered Housing | 3 | Professional services with regard to provision of new communal facility at the sheltered housing complex | Major contract | Revenue | Specialist services provided. The new facility has successfully opened. |
| New Landmark Leeds offices | 7 | Delivery of the Landmark project under a design & build contract | Other specific projects & events | Revenue | They delivered services to an agreed project brief |
| Total Consultants | 1,631 | | | | |